



Delaware Center for
Health Innovation

Delaware's State Innovation Model (SIM) Update

March 3, 2016

Topics for discussion



Update on SIM activities

DCHI Board updates

Year 1 Accomplishments (1/2)

Clinical

- Defined future state for primary care
- Established practice transformation milestones which served as the basis for HCC vendor RFP
- Developed 3 DCHI consensus papers on primary care transformation, BHI, and care coordination

Payment

- Defined core design principles for outcomes-based payment, captured in DCHI consensus paper
- Worked with major payers to gain adoption for rollout in Year 2

Healthy Neighborhoods

- Achieved consensus on four priority themes (Healthy Lifestyles, Maternal and Child Health, Mental Health and Addiction, Chronic Disease Prevention and Management)
- Defined the operating model and rollout approach for our population-based health strategy

Year 1 Accomplishments (2/2)

Workforce/ Education

- Analyzed healthcare workforce needs
- Developed consensus paper on workforce learning and re-learning curriculum

Health IT

- Worked with major Commercial and Medicaid payers to operationalize Common Scorecard
- Launched pilot with 21 practice sites and developed HIT roadmap to support statewide health transformation

Patient and consumer

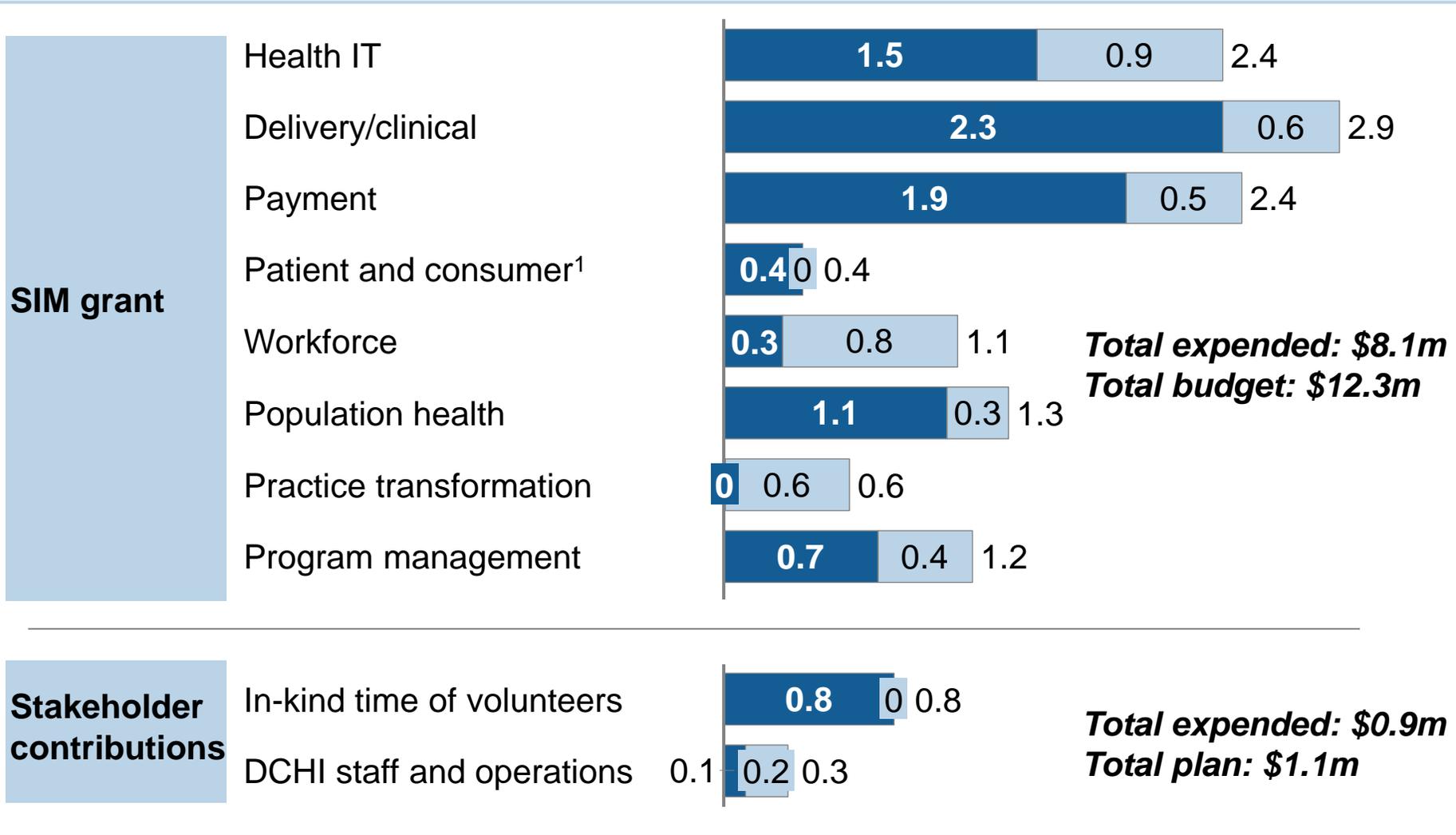
- Designed strategy and built foundation for consumer engagement, e.g., draft communications materials and messaging

Program management

- Conducted 100+ Board, Committee, and other stakeholder meetings
- Raised contributions to fund DCHI operations
- Hired DCHI Executive Director

Year 1 spending vs. budget or plan

■ Expended ■ Unspent



¹ Patient and consumer did not originally have separate budget

Funding strategy¹

Uses of funds

- Delaware Center for Health Innovation
- Healthy Neighborhoods
- Payment & clinical innovation
- Workforce development
- Health information technology
- Primary care practice transformation
- Payments for care coordination
- Patient and consumer engagement

Potential sources of funds

- SIM grants and other grants
- Existing state funds that may be repurposed, adapted to new model
- Payer payments to providers
- “Membership” or “access fees”
- Stakeholder contributions
- Incremental state funds if necessary

Principles of funding

- Focus grants on start-up / one-time costs; find alternative sustainable funding for ongoing operational costs
- Preserve SIM grant funds for uses with limited alternative options
- Use grants to seed matching investments from stakeholders, whether explicit or implicit
- Leverage grants from foundations wherever possible
- Leverage Medicaid to obtain a favorable federal match
- Establish that direct investments in delivery system should be funded by payers (or co-funded with providers)
- Request continued support (in-kind and monetary) from stakeholders to demonstrate commitment to CMMI

¹ As defined in July 2014

Sources of funding

Details on status

Federal SIM grant (\$35M)

- Largely on-track, pending request for carryover of funds to Year 2, due to increased lead time to stand up all workstreams in parallel
- Uses include all workstreams

Other federal (\$11.3M)

- Requests for funds awaiting outcome of APCD and/or other health IT builds
- Additional funding sources of ONC and TCPI grants secured to fund adoption of Health IT and practice transformation activities

State (\$3.5M)

- Requests for funds awaiting outcome of APCD and/or other health IT builds
- Work force loan repayment on track

Stakeholder contributions (\$13.3M)

- In-kind contributions on track
- Commitments for DCHI operations received through 2016
- Health IT funding pending outcome of APCD and/or other health IT builds
- Practice transformation support pending, given providers may self-fund 2nd year

Payers (\$64M)

- Payer rollouts for care coordination on track pending full adoption of value-based payment (estimated \$60M)
- Health IT funding pending outcome of APCD and/or other health IT builds

Foundations (\$3.7M+)

- Status pending fund raising in Year 2
- Funds intended for Healthy Neighborhoods programs and infrastructure

The focus in Year 2 will shift to implementation

Select goals in Year 2

Clinical

- Expanding practice transformation to 50% of PCPs
- Developing implementation plan for behavioral health integration

Payment

- Evaluating and monitoring launch of outcomes-based payment programs across segments

Healthy Neighborhoods

- Planning for Healthy Neighborhoods Wave 1 implementation
- Launching up to three Neighborhoods in Wave 1

Workforce/Education

- Developing learning/re-learning curriculum
- Completing workforce capacity planning

Health IT

- Launching Common Scorecard statewide
- Increasing adoption of event notifications across healthcare system

Patient and consumer

- Creating and launching outreach campaign for consumer engagement, including website, social media, videos, etc.

Program management

- Staffing up and sustaining DCHI operations

Topics for discussion



Update on SIM activities

DCHI Board updates

Summary of February DCHI Board meeting

- Board **voted to add two Board members**: one is in payer administration and one is a practicing physician
 - Board **updated bylaws to allow for 17 voting members**
 - Board **reviewed DCHI 2015 annual financial statement**
 - Executive director updated Board on DCHI temporary office space located at UD Star campus
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- Discussed DCHI's role in **supporting Delaware's application to the CMMI accountable health communities** model testing grant
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- Approved the DCHI **Consensus Paper on Outcomes-based payment for population health management**
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- Reviewed the updated overall program dashboard and **agreed to further discussion of the consumer engagement metric**
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Recent DCHI focus areas

- Continuing to develop **outreach package for Healthy Neighborhoods Wave 1 communities**
- Continuing **Practice Transformation outreach and monitoring practice enrollment** in collaboration with HCC
- Collating **feedback from Clinical and Consumer Committees on patient experience survey**
- Finalizing stakeholder survey response on **workforce licensing and credentialing processes**
- Developing **workforce capacity planning consensus paper**
- Reviewing **update on the Common Scorecard and approaches to setting goals**

Upcoming DCHI Committee Meetings



Patient and consumer advisory

- March 3, 1:00pm
- Edgehill Shopping Center



DCHI Board

- March 9, 2:00pm
- UD STAR Campus



Payment Model Monitoring

- March 9, 4:30pm
- UD STAR Campus



Workforce and Education

- March 10, 1:00pm
- UD STAR Campus



Clinical

- March 15, 5:00pm
- UD STAR Campus



Healthy Neighborhoods

- March 16, 1:00pm
- UD STAR Campus

Please check the DCHI website (www.DEhealthinnovation.org) for the latest information about all DCHI Board and Committee meetings