



Delaware Center for
Health Innovation

Board Meeting

July 13, 2016

Agenda



Topic

Call to order

Status updates

Executive Director update

Board business

Community forums update

Licensing & Credentialing Paper

Healthy Neighborhoods update

Public comment

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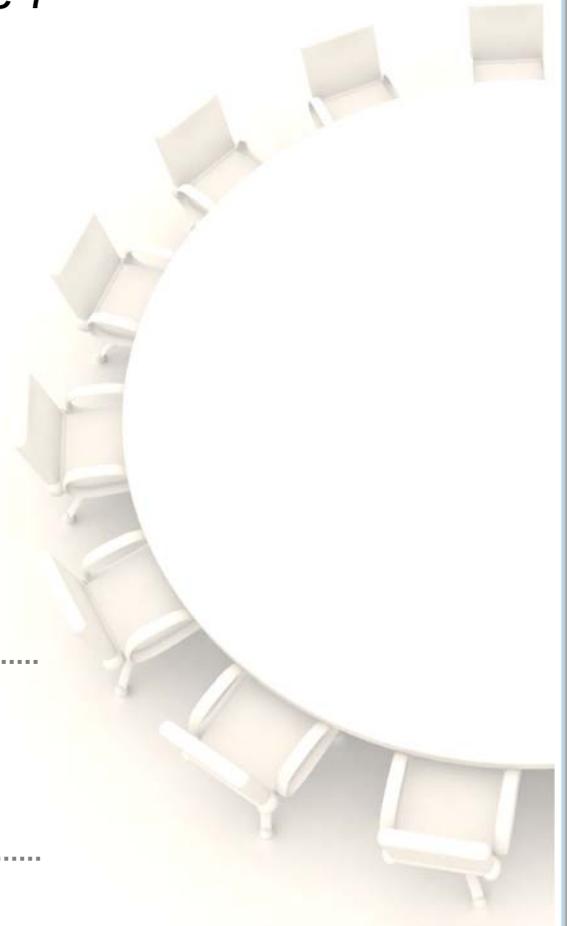
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Summary of June DCHI Board meeting

- Received debrief on May 25 Cross-Committee and June 7 community forum
 - Approved co-chair for Payment Model Monitoring Committee and new member for Clinical Committee
 - Received update from state-led SIM grant evaluator, Concept Systems, Inc. on approach and request for participation in utilization groups
-
- Reviewed a demonstration of Scorecard v2.0 and discussed methodology and values for DCHI goals for Scorecard measures
-
- Discussed potential revisions to draft Licensing & Credentialing paper
-
- Agreed to write a letter of response in support of maintaining funding for DIMER and DIDER



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DCHI success in 2016

Critical path

- 1 Common Scorecard accessible to PCPs statewide
- 2 50% providers participating in practice transformation
- 3 40% of Delawareans attributed to PCPs in value-based payment models
- 4 3 Healthy Neighborhoods launched

Supporting innovations

- 5 Behavioral health integration pilots launched
- 6 Workforce curriculum available
- 7 Health literacy materials launched on website
- 8 APCD on path to be operational in 2017

Operational sustainability

- 9 Broad base of financial contributors
- 10 Staff hired for Healthy Neighborhoods, Clinical and Payment Committees
- 11 DCHI program dashboard live

DCHI success in 2016: Critical path

Metrics	Status
<p>1 Common Scorecard accessible to PCPs statewide</p>	<ul style="list-style-type: none"> ▪ V2.0 accessible to 21 testing practices ▪ On track for Sep statewide release, preparing for provider outreach
<p>2 50% providers participating in practice transformation</p>	<ul style="list-style-type: none"> ▪ 30-35% providers enrolled¹ ▪ Developing plan to reach additional providers
<p>3 40% of Delawareans attributed to PCPs in value-based payment models</p>	<ul style="list-style-type: none"> ▪ ~20-25% Delawareans in value-based payment models² ▪ Payers continuing to enroll practices
<p>4 3 Healthy Neighborhoods launched</p>	<ul style="list-style-type: none"> ▪ West/Central Sussex launching in July ▪ HN project director continuing conversations in wave 1 HNs

¹ June 2015 PT vendors reported 315 MDs, NPs, PAs; current Scorecard estimates 1,112 physicians, NPs, PAs in Delaware; adjusting for 10-20% part-time practitioners yields ~900-1,000 providers; does not include TCPI participants

² Majority in Medicare Shared Savings Plans

Source: 2016 Medscape

DCHI success in 2016: Supporting innovations

Metrics	Status
5 Behavioral health integration pilots launched	<ul style="list-style-type: none">▪ Not launched▪ Implementation plan being drafted
6 Workforce curriculum available	<ul style="list-style-type: none">▪ Not available▪ CMMI approval complete; development work can begin
7 Health literacy materials launched on website	<ul style="list-style-type: none">▪ Not launched▪ Ab+c developing choosehealthde.com
8 APCD on path to be operational in 2017	<ul style="list-style-type: none">▪ DCHI published position paper on multi-payer access to claims▪ Legislation enabling APCD passed on 06/30/2016

DCHI success in 2016: Operational sustainability

Metrics	Status
9 Broad base of financial contributors	<ul style="list-style-type: none">Board Strategic Financial Planning meeting scheduled for late July
10 Staff hired for administration, Healthy Neighborhoods, Clinical Committees	<ul style="list-style-type: none">Executive Assistant and Healthy Neighborhoods project director hiredTargeting next Healthy Neighborhoods hire by end July
11 DCHI program dashboard live	<ul style="list-style-type: none">Not liveDashboard drafted and to be shared at Aug Board

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Board business

- Item**
-
- 1 Open Board seats

 - 2 Committee membership

 - 3 Treasurer's report

 - 4 APCD debrief

APCD legislation summary

Senate Bill 238, passed the Senate unanimously on June 9th and passed the House unanimously on June 30 and will take effect on Jan 1, 2017 pending the Governor's signature. The legislation:

- Establishes the Delaware Health Care Claims Database within the Delaware Health Information Network. The Health Care Claims Database will be administered under the authority of the DHIN's Board of Directors or an appointed subcommittee, including definition of rules & regulations
- Allows DHIN to maintain pricing data in addition to the clinical data it currently holds from all of Delaware's major hospitals and providers
- Mandates participation from the Medicaid Program, the State Group Health Insurance Program, any qualified health plan in the Delaware Health Insurance Marketplace and any federal healthcare plan with claims data submitted within 180 days of publication of final regulations
- Requires that the information be maintained in a secure, encrypted setting in compliance with all federal and state health care privacy and data security laws

Draft timeline and example activities for DE Health Care Claims Database

DRAFT

■ Potential areas for DCHI to contribute input / expertise

Activity	Prepare		Launch				Expand	
	2016 Q3	2016 Q4	2017 Q1	2017 Q2	2017 Q3	2017 Q4	2018 Q1	2018 Q2
 Governance	<ul style="list-style-type: none"> Define governance body, funding strategy Create and promulgate rules & regs Align on procurement strategy if needed 		<ul style="list-style-type: none"> Approve final regs 			<ul style="list-style-type: none"> Encourage self-funded employers (e.g., hospital systems) to participate 		<ul style="list-style-type: none"> Arbiter data release and data use requests Consider expanding use cases or self-funded participation
 Data collection	<ul style="list-style-type: none"> Establish data use/sharing agreements Define sources, format, timing of data feeds Prepare to collect Medicare data 		<ul style="list-style-type: none"> Prepare to receive data feeds from participating payers 			<ul style="list-style-type: none"> Receive data feeds from participating payers Prepare to accept other data feeds (e.g., self-funded plans, commercial plans) Refine procedures as needed 		
 Data infrastructure	<ul style="list-style-type: none"> Agree on vendor and architecture if needed Create data store and ingestion routines 		<ul style="list-style-type: none"> Refine architecture, policies and procedures as needed Modify access and/or architectural design as needed based on data received 					
 Data analytics	<ul style="list-style-type: none"> Define use cases Designate owner for requests, distribution 		<ul style="list-style-type: none"> Draft standard reports 				<ul style="list-style-type: none"> Test and run desired analytics on received data 	<ul style="list-style-type: none"> Consider expanding analytics based on demand
 General reporting	<ul style="list-style-type: none"> Determine how information will be shared; consider linkage to Scorecard 						<ul style="list-style-type: none"> Distribute information according to governance policies 	<ul style="list-style-type: none"> Consider adding consumer interface

▲ Legislation enacted

▲ Final regs published

▲ Data sharing begins¹

¹ Legislation mandates participation from Medicaid Program, the State Group Health Insurance Program, any qualified health plan in the Delaware Health Insurance Marketplace and any federal healthcare plan

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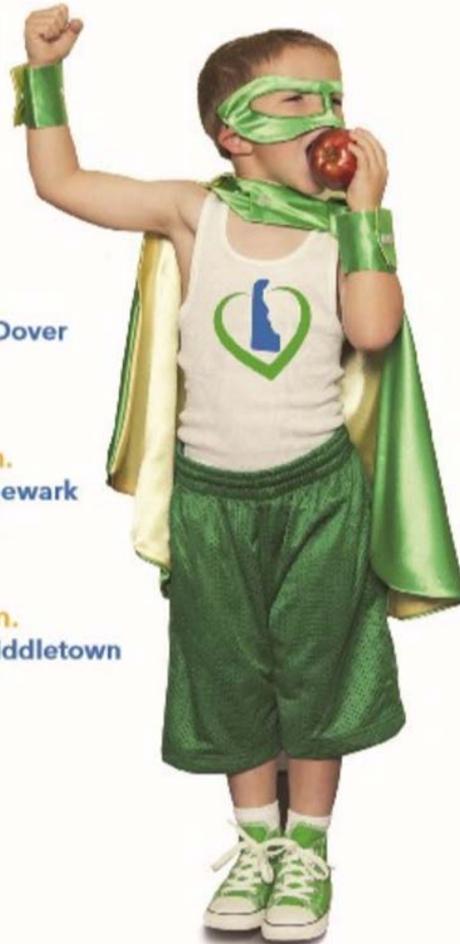
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MAKING DELAWARE THE HEALTHIEST STATE IS ~~IMPOSSIBLE.~~



**MONDAY,
JULY 11 AT 5 p.m.**
Modern Maturity Center in Dover
1121 Forrest Avenue

**MONDAY,
AUGUST 1 AT 7 p.m.**
Church of the Nazarene in Newark
357 Paper Mill Road

**TUESDAY,
AUGUST 23 AT 7 p.m.**
Middletown Memorial Hall in Middletown
27 West Green Street

**MONDAY,
SEPTEMBER 12 AT 5 p.m.**
Seaford Volunteer Fire Company
in Seaford
King & Cannon Streets

**WEDNESDAY,
OCTOBER 12 AT 7 p.m.**
Chase Center on the
Wilmington Riverfront
815 Justison Street

**Become part of the movement
to make health care better—join the discussion at Community Forums.**

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DCHI Consensus Paper on Licensing and Credentialing Health Care Providers

The Workforce and Education Committee has revised its paper to reflect discussion during the June DCHI Board meeting

Summary of Revisions

- 1) Outline of dental licensing process and discussion of how requirements serve as a barrier to entry
- 2) Section on the current shortage of dentists in Delaware and the impact on access to care for patients
- 3) New recommendation calling for the removal of the Delaware Practical Board Examination as a requirement for dental licensure



Licensing and Credentialing Health Care Providers

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1 Welcome Peggy Geisler as DCHI's Healthy Neighborhoods contract project director



Highlights

- Master's Clinical Psychology
- Owner PMG Consulting LLC
- 25 years in Nonprofit Work
- 20 years in Community Engagement, Planning & Development
- Developed, implemented and managed SCHC for 10 years
- Licensed in Standards for Excellence Non-profit Management
- 2012 Graduate of Leadership Delaware
- Board DE Healthy Eating and Active Living
- Member Governors Council on Disease Prevention
- Advisory Committee United Way of Delaware
- Inaugural Chair of the Community Advisory Council DE ACCEL

Rollout approach: preparing for Wave 1 implementation, including launch of 3 Neighborhoods

Priority area	Status
1 Staffing	<ul style="list-style-type: none"> ▪ Hired HN project director ▪ Onboarded UDel summer scholars to support creation of resource packages for Wave 1 Neighborhoods
2 Initial outreach	<ul style="list-style-type: none"> ▪ Held over 15 meetings with stakeholders in West/Central Sussex, Wilmington/Claymont and Smyrna/Dover to publicize Healthy Neighborhoods concept and gather interest in joining local Council
3 Resource development	<ul style="list-style-type: none"> ▪ Developed resource inventory to support local Councils in their launch that includes facts about current health status, local experts willing to offer assistance
4 Sustainable funding framework	<ul style="list-style-type: none"> ▪ Proposed approach to applying for local grant funds ▪ HN project director to oversee identification of new funding opportunities with support of workgroup
5 Local Neighborhood Council launch	<ul style="list-style-type: none"> ▪ Received commitments from the Sussex County Health Coalition and Healthier Sussex County Task Force to form the West / Central Sussex Healthy Neighborhood, with first meeting in July

2 Outreach has focused on stakeholders in two Neighborhoods from wave 1 with plans to expand

West/Central Sussex:

- Sussex County Health Coalition (Leadership and Community Members)
- Healthier Sussex Task Force (Health Care Delivery Systems Leadership)
- First State Community Action Agency

Wilmington/Claymont:

- United Way of Delaware
- Representatives from Health Care Delivery Systems and FQHCs in Wilmington area
- Wilmington Coalition of Community Agencies (formed to explore HN)
- Wilmington Consortium of Community Health Agencies
- Members of the DE Alliance of Non-Profit Organizations
- DE Community Foundation

Planned stakeholder meetings:

- West Side Grows (Wilmington-Community Revitalization Organization)
- La Red FQHC Board of Directors (Sussex County)
- Representatives of Faith Based Community in Wilmington

3 DCHI is developing a resource inventory to support the launch of each local Council

1 Review Community health and social determinants

Health/SDoH profile

Tools/resources

Illustrative: West / Central Sussex health profile

Indicator	Unit	Community	18-24	25-34	35-44	45-54	55-64	65-74	75-84	85+
Life expectancy	Year	84.2	84.2	84.2	84.2	84.2	84.2	84.2	84.2	84.2
Healthcare spending per person	£/person	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Obesity prevalence	%	25.5	25.5	25.5	25.5	25.5	25.5	25.5	25.5	25.5
Mental health prevalence	%	15.2	15.2	15.2	15.2	15.2	15.2	15.2	15.2	15.2

Suggested approach

- Review the health
- Which programs perform better

Key questions

2 Understand healthcare spending and health system priorities

Heat maps

Tools/resources

TEMPLATE: [name] health spending

Suggested approach

- Compare health spending to health outcomes for each indicator

Key questions

- What higher impact opportunities exist where there is a need (e.g., opportunity for improvement) and either abundant resources or lack of resources?

Resource mapping

Tools/resources

Framework: Identify areas of need and existing level of resources within the community

Suggested approach

- Compare health spending to health outcomes for each indicator

Key questions

- What are the underlying success factors associated with each strong performing programs?
- How might Community replicate or expand these programs?

Summary of content

- Health and social determinants dashboards and underlying heat maps
- Existing community programs by themes
- List of technical and subject matter experts
- Templates and tools to support work planning

4 DCHI will support Healthy Neighborhoods in developing an approach for financial sustainability

Preparation to achieve sustainability

- Part of a local Council's first deliverables will be to develop an approach to sustainability as part of their strategic plan. A key element of that approach will focus on building capacity and skills for developing grants and leveraging existing resources:
- These deliverables will enable local Councils to:
 - Respond to a greater variety of grant opportunities (e.g., federal and major national-level private sector grants)
 - Solicit grant funding from donors proactively

Sustainability Capacity Building

- DCHI and HCC are working to outline a plan for SIM grant funding to support the work of Healthy Neighborhoods in a way that supports the launch of our first three neighborhoods while building internal capacity for sustainability

5 West/Central Sussex local Council will be first Healthy Neighborhood



- We are excited to launch our first Healthy Neighborhood in West/Central Sussex
- West/Central Sussex includes ~10% of Delaware's population and covers a large geographic area
- There is a high need in the Neighborhood, as many health indicators and social determinants of health are lower than US average and, in some cases, even lower than Delaware average
- West/Central Sussex has a strong infrastructure of community engagement (e.g., Sussex County Health Coalition and Healthier Sussex County). The Healthy Neighborhood approach provides robust representation from the community including residents, community organizations, employers and health systems

5 West/Central Sussex Local Council composition

	<u>Example organizations</u>	<u>HN Local Council members</u>	<u>Advisory body</u>
1 Social support	Mental health/behavioral health/addiction, nutrition assistance, disability association	Beth Freeh Retired Department Of Education	<ul style="list-style-type: none"> Addictions support organizations Over 25 Mental Health providers Easter Seals/ARC of Delaware
2 Municipal/ state orgs.	Local government, prison, police, parks and recreation, Public health	Trisha Newcomer Director Economic Development City of Seaford	<ul style="list-style-type: none"> Family Court 5 State Service Centers Seaford Parks & Rec.
3 Children's services	Schools, children's welfare services	Michelle Marinucci Student Services Director Woodbridge School District	<ul style="list-style-type: none"> 5 Local School Districts 15-20 Youth Serving Org.
4 Care delivery	Hospitals, FQHCs, nursing homes, PCPs, care coordinators	Barbara Hendricks Vice President HR Nanticoke Hospital	<ul style="list-style-type: none"> Healthier Sussex Task Force School Wellness Centers Public Health
5 Community organizations	Civic associations, community-based coalitions	Chris Couch Executive Director Western Sussex Boys & Girls Club	<ul style="list-style-type: none"> Milford Community Center Strong Communities SCAPC
6 Local residents	Community leaders, consumers, advocates	Bernice Edwards Executive Director FSCAA	<ul style="list-style-type: none"> ACE Peer Center Naranon/Shift Destiny Legislature
7 Social services	Senior centers/retirement communities, local nonprofits	David Miller President Retired Shipley State Service Center	<ul style="list-style-type: none"> Boys & Girls Clubs FSCAA Connections
8 Religious institutions	Churches, mosques, synagogues	Pastor Israel Figueroa Advisory Council Past Board La Maranatha Church of God	<ul style="list-style-type: none"> Church of God Saints of Christ Love In the Name of Christ La Iglesia de Dios de Maranatha
9 Businesses/ employers	Local employers	Darrel Meade Owner ASAP Printing & publications	<ul style="list-style-type: none"> Subway Telamon Nanticoke Health Systems
10 Payers	Commercial, Medicaid		<ul style="list-style-type: none"> United Health Care Highmark BC & BS

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Upcoming DCHI Meetings

	Workforce and Education	<ul style="list-style-type: none">July 14, 1:00pmDE Dept Insurance, Dover
	Clinical	<ul style="list-style-type: none">July 19, 5:00pmUD Star Campus
	Healthy Neighborhoods	<ul style="list-style-type: none">July 20, 1:00pmUD Star Campus
	Consumer advisory	<ul style="list-style-type: none">Aug 4, 1:00pmEdgehill Shopping Ctr
	Board	<ul style="list-style-type: none">Aug 10, 2:00pmUD Star Campus
	Payment Model Monitoring	<ul style="list-style-type: none">Aug 10, 4:30pmUD Star Campus

Please check www.DEhealthinnovation.org for the latest information about all DCHI Board and Committee meetings