



Delaware Center for
Health Innovation

Board Meeting

October 14, 2015

Agenda

Topic

Call to order

Status updates

Board business

Practice transformation rollout

Common Scorecard update

Payment models

Public comment



Welcome Julane Miller-Armbrister as DCHI's first Executive Director



Julane brings over **30 years of experience in public health and health policy:**

Vice President, State Government Affairs at Rutgers

- Julane represented the University to policy makers and worked in depth with health care stakeholders on issues related to academic health centers, including research in the health sciences, health care reform and graduate medical education

CEO, Plainfield Health Center

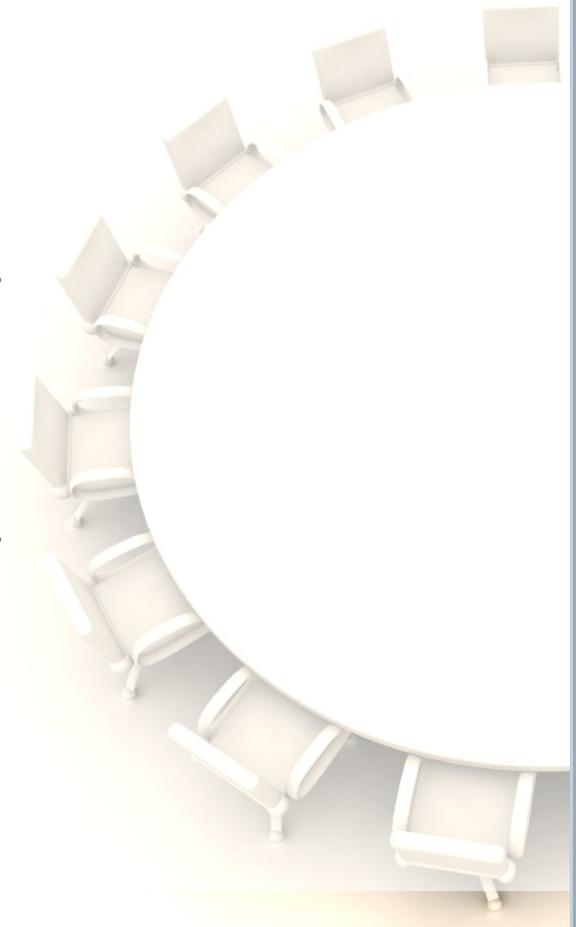
- Led restructuring and revitalization efforts to create a nationally recognized Federally Qualified Health Center
- Served over 23,000 patients annually across four sites

Summary of September DCHI Board meeting

- **Approved version 2 of the Common Scorecard**, including discussion of:
 - Payer and provider **feedback on version 1 of the Common Scorecard**
 - Level of current **alignment with payers on measures** for a proposed **version 2 of the Common Scorecard**

- **Approved the Healthy Neighborhoods Operating Model paper**, which provides an overview of the approach, structure, governance and geographic boundaries

- Discussed several **Board business** items, including:
 - **Approval of DCHI operating budget** for Q4 2015 and CY2016
 - Plan to appoint a **nominating committee** to ensure ongoing Board membership as staggered terms expire
 - **Approval** of a DCHI **conflict of interest statement**
 - **Approval** of an updated **Payment Committee roster**



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Committee updates (1/2)

Committee	Update	Path forward
Healthy Neighborhoods	<ul style="list-style-type: none"> ▪ Held joint working session with Workforce Committee on role of community health workers ▪ Discussed considerations for selecting location of first Neighborhood ▪ Began discussion of opportunities for specificity in the design of the first Neighborhood 	<ul style="list-style-type: none"> ▪ Develop recommendations on the location of the first Neighborhood and any specific design elements to facilitate initial launch
Workforce	<ul style="list-style-type: none"> ▪ Reviewed data collected and implications for further data needs about demographic trends shaping Delaware's health care workforce ▪ Reviewed progress against milestones for Workforce & Education Committee ▪ Held joint working session with Healthy Neighborhoods Committee on role of community health workers 	<ul style="list-style-type: none"> ▪ Finalize consensus papers on learning and re-learning and capacity planning ▪ Begin understanding workforce needs for Community Health Workers
Patient and Consumer	<ul style="list-style-type: none"> ▪ Received a presentation from Bayhealth on the Healthcare Equality Index ▪ Provided input on consumer needs for HIT Roadmap ▪ Discussed next steps for gathering broader input and consumer feedback 	<ul style="list-style-type: none"> ▪ Initiate broader patient outreach and communications

Committee updates (2/2)

Committee	Update	Path forward
TAG	<ul style="list-style-type: none">▪ Discussed initial feedback on Scorecard release▪ Reviewed Common Scorecard timelines and roles and responsibilities▪ Discussed implementation of version 2.0 measures	<ul style="list-style-type: none">▪ Q4 release of Scorecard data, now planned for mid-November▪ Review and finalization of v2.0 measure and file specifications▪ Align on features to be added to Scorecard for Q1 2016 release
Clinical	<ul style="list-style-type: none">▪ Convened first session of BHI working group▪ Gathered input on existing barriers to BHI, potential models for Delaware and lessons learned from existing models	<ul style="list-style-type: none">▪ Continue developing target model/mix of models for Delaware's BHI strategy▪ Define implementation plan for future model
Payment	<ul style="list-style-type: none">▪ For discussion today	

New DCHI website launched



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Board business

Category	Item	Status
Board membership	<ul style="list-style-type: none">▪ Renewal of Board member terms	<ul style="list-style-type: none">▪ Current Board member terms and Nominating Committee recommendations at your seats
Committee membership	<ul style="list-style-type: none">▪ Approve updated workforce roster	<ul style="list-style-type: none">▪ Roster is available at your seats for review and approval
COI attestation	<ul style="list-style-type: none">▪ Sign conflict of interest attestation	<ul style="list-style-type: none">▪ Forms provided at your seats for signature

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Update on practice transformation rollout

- **Final vendor announcement pending** contract negotiations
- **Outreach and enrollment** currently is planned to occur between **mid-October and mid-November**
- **ab+c** has been engaged to support **development of outreach approach and materials** (e.g., webinar, FAQ, vendor comparison)
- **Initial round of outreach will be led by DCHI** to generate awareness of opportunity; **vendors will lead more targeted outreach** with details on their support
- DCHI will focus **initial outreach to** practice, ACO/CIN, health system and professional society leaders **who will be encouraged to cascade messaging to their providers**

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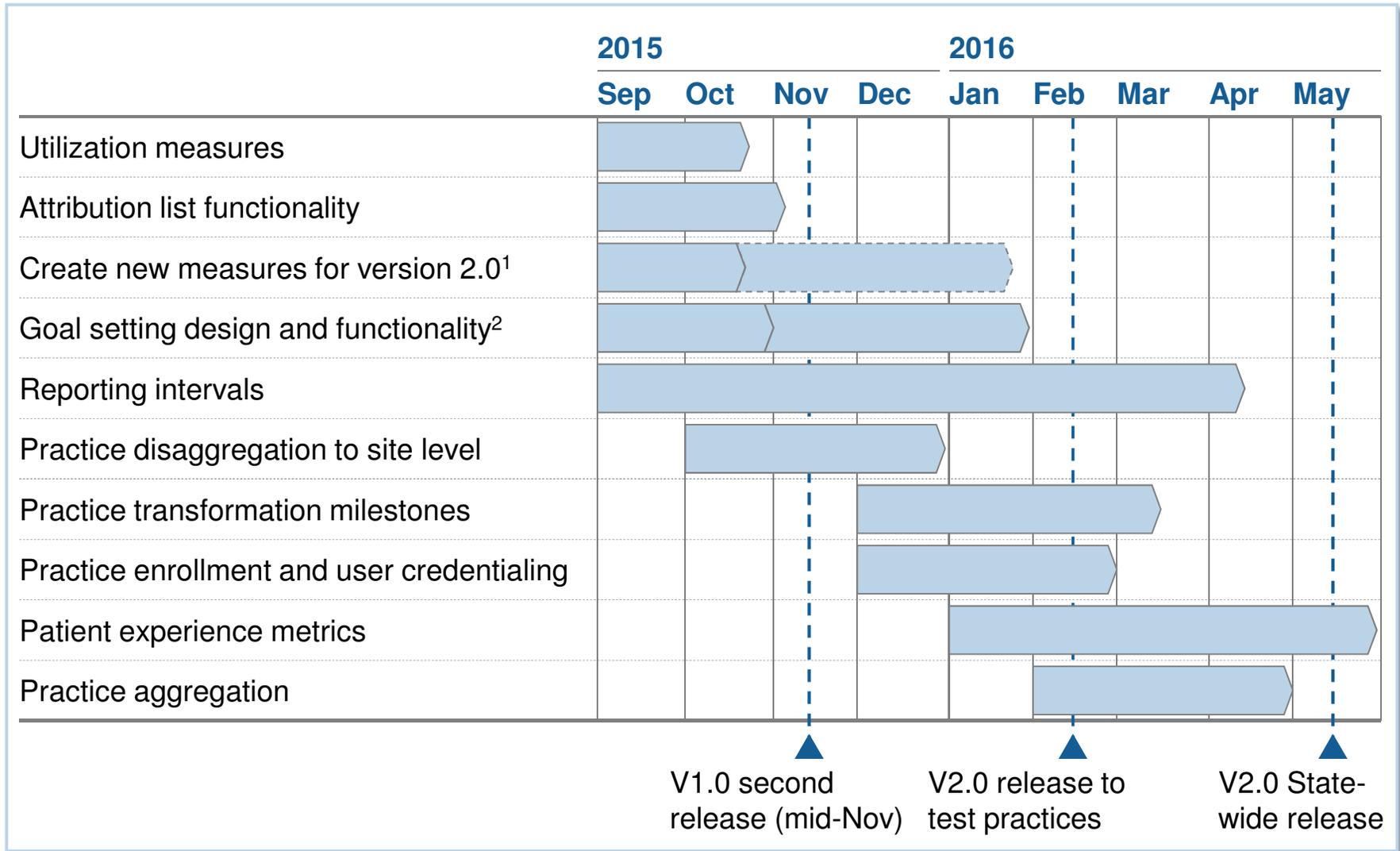
Payment models

Public comment

New functionality for Q4 release of Common Scorecard

- **Attribution hosting** is the primary new functionality of Q4 release
 - Delays in development due to pending data sharing agreements and available resources for development and testing
- The Scorecard **user interface** is being improved to increase usability based on practice feedback
 - Average performance functionality being added to charts in future release (Goal: Q1 2016 release)
- Q4 release continues to report **v1.0 quality and utilization measures**
 - Data for total cost of care still pending

Common Scorecard project timelines



¹ The first phase is development of version 2.0 and adoption by the DCHI Board; the second phase is implementation and coding of new measures

² The first phase is development of the business requirements for goal setting; the second phase is developing the functionality in the Scorecard platform

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Status of DCHI approach to value-based payment

- Over the past year, **DCHI has been forming a perspective on design principles for value based payment (VBP)** through the work of the Payment and Clinical Committees
- **Payers are actively designing VBP models** for rollout in Delaware in the coming year
- As payers share further details of their new VBP program designs, DCHI will **assess their VBP programs against its design principles and will work to promote further alignment where necessary**

Reminder: DCHI principles for value-based payment

Principles embraced by DCHI

Provider eligibility

- Payers should offer PCPs **both TCC and P4V models** for payment to be **broadly accessible** to providers at different starting points with respect to scale and capabilities
- TCC may require panel size of 5,000 or more; **P4V models should be accessible at smaller panel sizes**

Care coordination

- At least one payment model should include **funding for care coordination**, preferably structured as a risk-adjusted PMPM
- Practices that achieve (or have already achieved the equivalent of) 12-month **milestones for practice transformation should be deemed eligible** for care coordination funding
- Care coordination funding should be **sufficient to offset the costs of care coordination**, based on share expectations for scope and intensity

Outcomes-based payment

- Outcomes-based payments should be based on quality and efficiency measures drawn in large part from the DCHI **Common Scorecard**

Details left to individual payer-provider decision making

- Specific levels of payment for care coordination
- Specific targets for quality and efficiency
- Specific levels of outcomes-based payments

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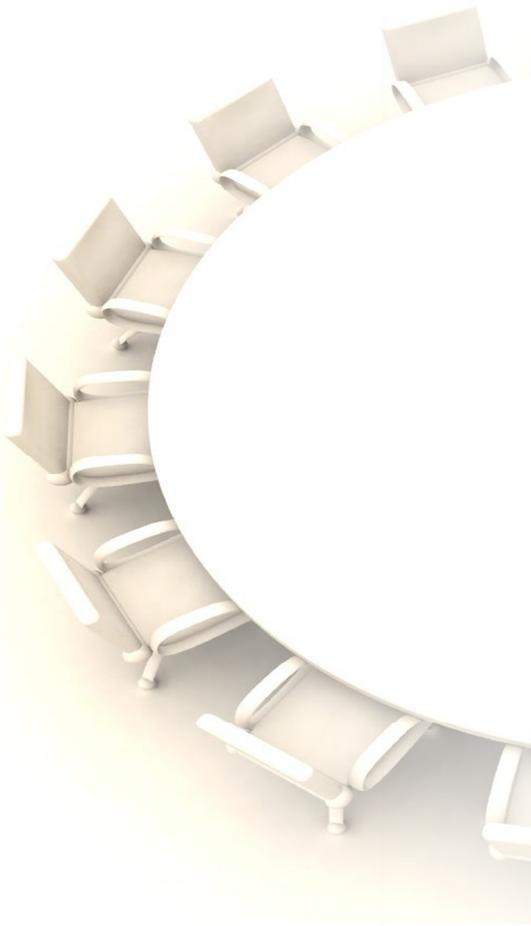
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Preview of draft November Board agenda



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Cross Committee prep

HIT roadmap

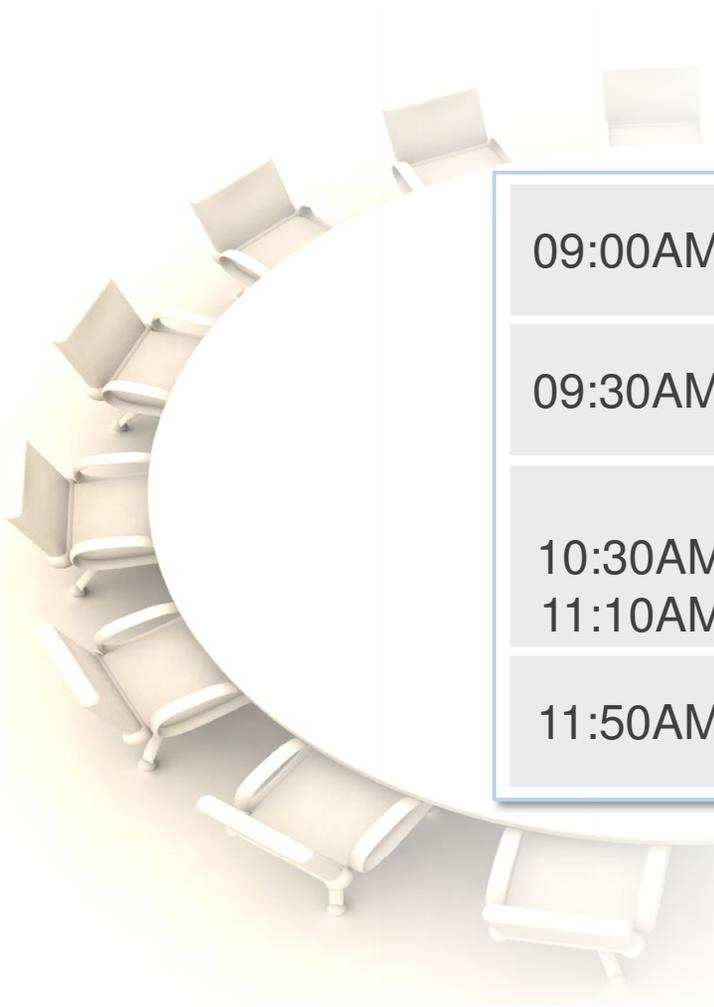
Overall Program Dashboard

CMMI Operational Plan

Public comment

Note different date:
November 4, 2:00 pm
UD STAR Campus

Preview of Cross Committee agenda



09:00AM - 09:30AM	Introductions & progress updates
09:30AM - 10:30AM	Gallery walk: Committee updates
10:30AM - 11:10AM 11:10AM - 11:50AM	Deep dives on cross-cutting topics <ul style="list-style-type: none">▪ HIT roadmap▪ Behavioral health integration
11:50AM - 12:00PM	Path forward

**November 10, 9:00 am
Duncan Center, Dover**

Upcoming DCHI Committee Meetings



Clinical

- October 20, 5:00pm
- UD STAR Campus



Payment Model Monitoring

- November 4, 4:30pm
- UD STAR Campus



Patient and Consumer Advisory

- November 5, 2:00pm
- Edgehill Shopping Center



Workforce and Education

- November 12, 1:00pm
- UD STAR Campus



Healthy Neighborhoods

- November 12, 3:15pm
- UD STAR Campus

Please check the DCHI website (www.DEhealthinnovation.org) for the latest information about all DCHI Board and Committee meetings