Delaware Health Resources Board March 28, 2013

Nursing Home Bed Projections

Nursing Home Bed Projections: Overview

- Review summary projections, 2009 through 2012
- Walk through projection details
 - Step 1: Calculate average daily census (base year and prior year)
 - Step 2: Calculate projected average daily census, using population change factor
 - Step 3: Calculate projected bed need
 - Step 4: Calculate bed shortage / surplus

| Interval | Approved Supply | Projected Need | Net Shortage / Surplus | Detailed Shortage / Surplus |
|-----------|--------------------|-------------------|---------------------------|---------------------------------------|
| 2009-2015 | 5,200 | 5,309 | -109 | Kent: +38 NC: +35 Sussex: -182 |
| 2010-2015 | 5,210 | 5,830 | -620 | Kent: -82 NC: -314 Sussex: -224 |
| 2011-2016 | 5,148 | 5,494 | -346 | Kent: +28 NC: -178 Sussex: -196 |
| 2012-2017 | 5,105 | 4,973 | +132 | Kent: -121 NC: +169 Sussex: +84 |

- Examples of factors impacting number of total approved beds over time
 - Openings / Expansions
 - 2012: DE Veterans Home (+30 private beds)
 - Closures / Reductions
 - 2010: DE Psychiatric Center NH (-35 public beds)
 - 2012: Emily P. Bissell closed beds (-15 public beds)

- Examples of factors impacting approved beds per county over time:
 - Allocation of public beds based on county of residence of prior year's admissions to public NHs
 - % age of admissions from Sussex County 2010: 16.0%
 - % age of admissions from Sussex County 2011: 3.1%
 - Allocation 2010 = 100 beds
 - Allocation 2011 = 16 beds

- Step 1: Calculate average daily census (ADC)
 - Capture private days for base year
 - Table 1.0, Total Patient Days by Facility and County, DE Nursing Home Statistics

Delaware Nursing Home Statistics 2010

Pinnacle Rehab Silver Lake Nursing Ho Westminster Village Kent County Total TABLES

 Table 1.0 (continued)

 Total Patient Days by Facility and County

 with Percent of Change January-December, 2009-2010

 with Percent of Change January-December, 2009-2010

 Nursing Home
 Patient Days
 Days
 2009-2010

 Kent County (Private Facilities)
 Days
 2009-2010

 Capitol Healthcare
 42,169
 42,134
 -0.1%

 Courtland Manor
 22,411
 22,182
 -1.0%

 Delaware Veterans Home
 40,110
 40.857
 1.9%

| | 42,169 | 42,134 | -0.1% |
|-----|---------|---------|-------|
| | 22,411 | 22,182 | -1.0% |
| ome | 40,110 | 40,857 | 1.9% |
| | 52,265 | 51,928 | -0.6% |
| ome | 41,062 | 41,124 | 0.2% |
| | 21,002 | 20,368 | -3.0% |
| | 219,019 | 218,593 | -0.2% |
| | | | |
| | | | |

- Capture public days from base year
 - Table 1.0: Total Patient Days by Facility and County (Public Facilities), DE Nursing Home Utilization and
 - Table 6.1:Percent of Admissions by County and State of Residence (Public Facilities), DE Nursing Home Utilization

| Public Facilities | | | |
|-----------------------------|---------|---------|--------|
| DE Hosp for Chronically III | 73,029 | 75,974 | 4.0% |
| DE Psychiatric Center | 11,896 | 5,291 | -55.5% |
| Emily P. Bissell Hospital | 23,890 | 25,512 | 6.8% |
| Governor Bacon | 28,769 | 31,047 | 7.9% |
| Public Total | 137,584 | 137,824 | 0.2% |
| | | | |

| Percent of Admission | - hu C | Table 6.1 (continued) | | | | | | | |
|--|---------|-----------------------|--------|------|------|--------------|-------|--|--|
| Percent of Admissions by County and State of Residence | | | | | | | | | |
| Janu | ary-Dec | ember | , 2010 | | | | | | |
| Nursing Home | NCC | Kent | Sussex | MD | NJ | PA | Other | | |
| Kent County (Private Facilities) | | | | | | | | | |
| Capitol Healthcare | 0.0% | 99.6% | 0.0% | 0.0% | 0.4% | 0.0% | 0.0% | | |
| Courtland Manor | 8.2% | 84.9% | 4.1% | 0.0% | 1.4% | 1.4% | 0.0% | | |
| Delaware Veterans Home | 14.3% | 37.1% | 40.0% | 2.9% | 0.0% | 2.9% | 2.9% | | |
| Pinnacle Rehab | 9.4% | 85.0% | 3.3% | 0.5% | 0.0% | 1.6% | 0.2% | | |
| Silver Lake Center | 2.1% | 89.4% | 5.9% | 1.9% | 0.0% | 0.5% | 0.2% | | |
| Westminster Village | 0.9% | 96.4% | 2.7% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| Kent County Total | 4.5% | 89.1 % | 4.4% | 0.8% | 0.1% | 0.8 % | 0.2% | | |
| | 1 | | I | | | | I | | |
| | | | | | | | | | |
| Public Facilities | | | | | | | | | |
| DE Hospital Chron III | 51.6% | 23.4% | 25.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| DE Psychiatric Center | 50.0% | 0.0% | 50.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| Emily P. Bissell Hospital | 100.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| Governor Bacon | 62.5% | 31.3% | 6.3% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| Public Total | 63.0% | 21.0% | 16.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| | | | | | | | | | |



- ADC calculation for base year 2010:
 - Private days: 218,593
 - Public days: 137,824 * 21% = 28,943
 - Total days: 247,536
 - ADC = 247,536 / 365 = 678
- Calculation is repeated for prior year (2009) using 2009 figures to calculate prior year ADC

- Step 2: Calculate projected ADC
 - Projected ADC = base year ADC * population change factor (PCF)
 - PCF may be 1.0 or
 - Calculated (weighted) value

- Calculate weighted population change factor
 - Capture age group populations (<65; 65-74; 75-84; 85+) from DE Population Consortium files
 - Current year i.e., year in which projections are being calculated
 - Projection year i.e., year for which projections are being done

| Age Group | | | Ye | ar | | |
|-------------|--------|--------|--------|--------|--------|--------|
| | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| Total <65 | 143825 | 144764 | 145793 | 146832 | 147886 | 148942 |
| Total 65-74 | 11441 | 12095 | 12589 | 13178 | 13656 | 14121 |
| Total 75-84 | 6914 | 7047 | 7290 | 7325 | 7425 | 7521 |
| Total 85+ | 2568 | 2657 | 2719 | 2843 | 2957 | 3084 |
| | 164748 | 166563 | 168391 | 170178 | 171924 | 173668 |

 Calculate change in population, current year to projection year (i.e., 2016 figures / 2011 figures)

| Age Group | 2011 | 2016 | Change |
|-----------|---------|---------|--------|
| <65 | 143,825 | 148,942 | 1.04 |
| 65-74 | 11,441 | 14,121 | 1.23 |
| 75-84 | 6,914 | 7,521 | 1.09 |
| 85+ | 2,568 | 3,084 | 1.20 |

- Capture percentage of nursing home admissions falling into each age group
 - Table 4.1, Percent of Admissions by Age, County and Facility

| aware Nursing Home Statistics 2010 | ТАВ | Table 4.1 | ~ 4 > | | | |
|------------------------------------|----------------|-----------|-----------------|---------------|--|--|
| Table 4.1 | (continued) | | | | | |
| Percent of Admissions I | by Age, Coun | ty and F | acility | | | |
| January-Decem | ber, 2010 (All | Races) | | | | |
| Nursing Home | Under 65 | 65-74 | 75-84 | 85+ | | |
| Kent County (Private Facilities) | | | | | | |
| Capitol Healthcare | 8.9% | 19.6% | 39.5% | 32.0% | | |
| Courtland Manor | 0.0% | 28.8% | 30.1% | 41.1% | | |
| Delaware Veterans Home | 14.3% | 2.9% | 17.1% | 65.7% | | |
| Pinnacle Rehab | 19.9% | 27.2% | 24.6% | 28.3% | | |
| Silver Lake Center | 21.9% | 21.4% | 32.9% | 23.8% | | |
| Westminster Village | 8.0% | 19.6% | 36.6% | 35.7% | | |
| Kent County Total | 16.0% | 22.6% | 31.4% | 29.9 % | | |
| Total Public Facilities | 37.0% | 34.5% | 20.2% | 8.4% | | |
| Total Private Facilities | 13.7% | 15.0% | 24.1% | 32.0% | | |
| Total All Facilities | 13.9% | 18.7% | 34.4% | 32.9% | | |

 Multiply population change by age group by the percentage of admissions for each age group; sum the results; divide by 100 to obtain weighted PCF:

| | %age | | Change | | Weights |
|----------------|------------------|-------------------------|---------------|----|---------|
| <65 | 13.9 | X | 1.04 | = | 14.39 |
| 65-74 | 18.7 | X | 1.23 | = | 23.08 |
| 75-84 | 34.4 | Х | 1.09 | = | 37.42 |
| 85+ | 32.9 | Х | 1.20 | = | 39.51 |
| | | | | | 114.41 |
| | | | | | |
| population cha | ange factor (PCF | ^F) = summed | weights / 100 |): | 1.14 |

- Determine which PCF value is to be used (i.e., 1.0 or weighted PCF [1.14 in this example])
 - Is base year ADC < or > prior year ADC?
 - Base year (2010) ADC = 678
 - Prior year (2009) ADC = 680
 - Base year ADC is < prior year ADC</p>

- Is base year NH occupancy rate >95%?
 - Table 2.0, Number of Licensed Beds and Occupancy Rates by Facility, Type and County

| Delaware Nursing Home Statistics 2010 | | | | | | TAB | 2.0 | | |
|---------------------------------------|----------------------------------|--------------------------|---------------------------------------|-----------------------------------|---|---------------------------------|-------|--------------------------------------|------------------------------------|
| | | per of Li | censed | | d Occi | upancy Ra Decembe | | | |
| Nursing Home | Billable Patient Days 2010 | Licensed beds 2010 | Months Facility open in 2010 | Average days/ month 2010 | Total days facility open 2010 | Licensed bed days in 2010 | | Occupancy Rate 2009 (weighted) | % Change 2009-2010 Occupancy |
| Kent County (Private) | | | | | | | | | |
| Capitol Healthcare | 42,134 | 120 | 12 | 30.42 | 365 | 43,805 | 96.2% | 96.3% | -0.1% |
| Courtland Manor | 22,182 | 70 | 12 | 30.42 | 365 | 25,553 | 86.8% | 87.7% | -1.0% |
| Delaware Veterans Home | 40,857 | 120 | 12 | 30.42 | 365 | 43,805 | 93.3% | 91.6% | 1.8% |
| Pinnacle Rehab | 51,928 | 151 | 12 | 30.42 | 365 | 55,121 | 94.2% | 94.8% | -0.6% |
| Silver Lake Center | 41,124 | 120 | 12 | 30.42 | 365 | 43,805 | 93.9% | 93.7 | 0.2% |
| Westminster Village | 20,368 | 61 | 12 | 30.42 | 365 | 22,267 | 91.5% | | |
| Kent County Total | 218,593 | 6.42 | n/a | n/a | nla | 234,356 | 93.3% | | |

As:

- ADC for base year is < ADC for prior year (678 v.
 680); and
- Occupancy rate for base year is < 95%
- PCF of 1.0 is used to calculate projected ADC.

Projected ADC = base year ADC * PCF

Projected ADC = 678 * 1.0 = 678

- Calculate projected bed need by dividing projected ADC by 90% (desired occupancy rate)
 - 678 / 0.9 = 753

- Calculate bed shortage / surplus
 - Capture approved private beds from most current DE Health Resources Management Plan (March 6, 2010 update in this example)

| | Current | Future # Beds |
|------------------------|---------------|---------------|
| | <u># Beds</u> | Approved |
| ent County | | |
| Capitol | 120 | 120 |
| Courtland Manor | 70 | 78 |
| Delaware Veterans Home | 120 | 120 |
| Pinnacle Rehab | 151 | 151 |
| Silver Lake | 120 | 120 |
| Westminster Village | <u>61</u> | <u>61</u> |
| | 642 | 650 |

- Calculate available public beds
 - Capture approved public beds from most current DE Health Resources Management Plan (n=626 in March 6, 2010 update)
 - Multiply public beds by percentage of admissions from county to public facilities in base year (2010, in this example; same percentage as used when allocating public days in Step 1) (n=21%)
 - 626 * 21% = 131

 Calculate total available beds by summing private beds and allocated public beds:

650 + 131 = 781 available beds

- Compare projected bed need to available beds to obtain shortage / surplus:
 - Projected = 753
 - Available = 781
 - 781 753 = 28 bed surplus

| Interval | Net Shortage / Surplus | Detailed Shortage / Surplus |
|-----------|------------------------|---------------------------------------|
| 2009-2015 | -109 | Kent: +38 NC: +35 Sussex: -182 |
| 2010-2015 | -620 | Kent: -82 NC: -314 Sussex: -224 |
| 2011-2016 | -346 | Kent: +28 NC: -178 Sussex: -196 |
| 2012-2017 | +132 | Kent: -121 NC: +169 Sussex: +84 |

Nursing Home Bed Projections: Recent Changes in Bed Numbers

Kent County:

- 2012: DE Veterans Home: +30 licensed beds (pvt)
- New Castle County:
 - 2012: Emily P. Bissell: -15 licensed beds (public)
 - 2012: Cadia Silverside: +30 licensed beds (pvt)
 - 2012: ManorCare Pike Creek: +10 licensed beds (pvt)
- Sussex County:
 - 2012: Harrison House: + 30 licensed beds (pvt)

Nursing Home Bed Projections: Licensed / Approved Beds

- Current <u>licensed</u> beds (private; n=4535):
 - Kent County: 672
 - New Castle County: 2599
 - Sussex County: 1264
- Current <u>licensed</u> beds (public; n=576):
 - County-based bed allocations vary by year

Nursing Home Bed Projections: Licensed / Approved Beds

- Total currently <u>licensed</u> beds: 5111
- Estimated potential additional beds (<u>approved; not currently licensed</u>: n=56)
 - Kent County:
 - New Castle County:
 - Sussex County:

- 8 (Courtland Manor)
- **20** (Cadia Broadmeadow)
- 28 (Methodist Manor House)