

# State Innovation Model (SIM) – PROGRAM UPDATE

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# Transformation Drivers

- ❖ Health Information Technology and Exchange
- ❖ Payment Reform
- ❖ Practice Transformation/Behavioral Health Integration
- ❖ Healthy Neighborhoods
- ❖ Sustainability Planning

# Health IT

- ❖ Conducting webinars with practices to promote use and effectiveness of DHIN tools (mid-April)
- ❖ Honing and reshaping the Common Scorecard (Separate discussion)
- ❖ Testing the Health Care Claims Database on current data (proof of concept)

# Payment Reform

- ❖ Benchmark efforts described earlier got underway, with more discussions soon.
- ❖ Conducted interviews with payers and providers across the state about current VBP activity and environment.
- ❖ Examining data sources and other aspects of readiness for payment reform.
  - Building off of Medicaid and State Employee efforts
- ❖ Will use these to frame a Total Cost of Care model for the future

# Practice Transformation

- ❖ Completing practice engagement in primary care enhancement.
- ❖ Conducting first cohort of practice coaching around behavioral health integration (a dozen practices).
  - Held a learning summit
  - One-on-one practice coaching with experts
- ❖ Recruiting for the second cohort to launch later this month.
- ❖ Soon: Developing electronic care management tools and a BH registry that practices can use to enhance BHI and care coordination.

# Healthy Neighborhoods

- ❖ Launched three (3) Healthy Neighborhood taskforces.
- ❖ Supporting multiple local councils and cultivating proposals for mini-grants. Examples include:
  - Peer recovery support training/scholarships
  - Nutrition interventions in food desert
  - Connecting homeless individuals with community health workers
  - Health promotion campaigns
- ❖ Developing partnerships to sustain Neighborhood infrastructure and fund programs in future.

# Sustainability planning

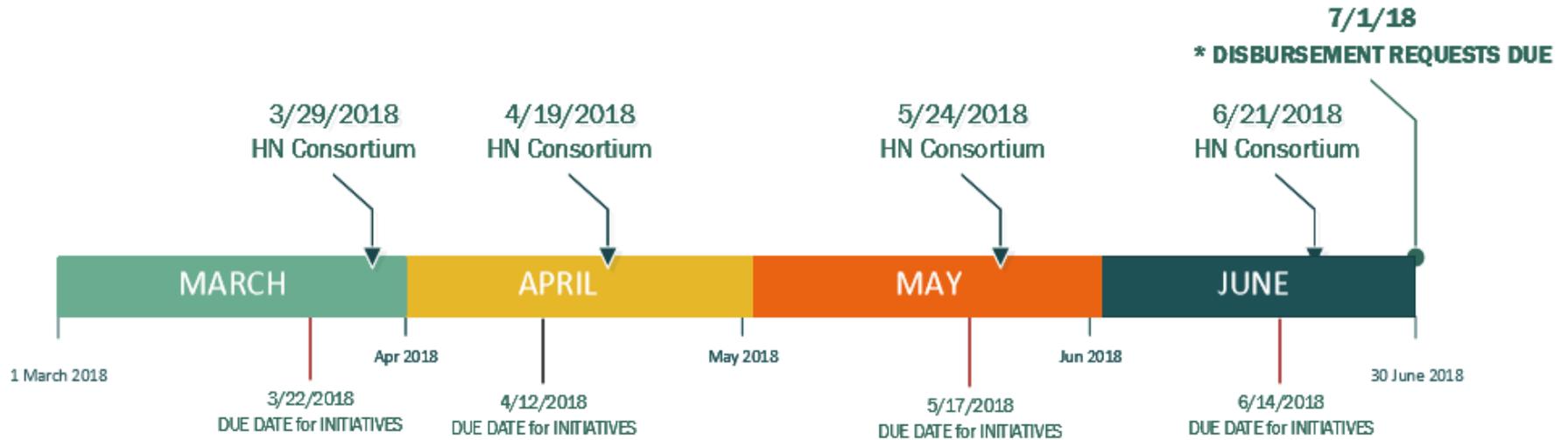
- ❖ SIM grant funding ends January 2019
- ❖ Working across the projects and with many partners to continue progress in transformation
  - BHI and general support for practice improvements
  - Payment reform and model implementation in public and private sectors
  - Expand and enhance HIT/HIE functionality in both practice and payment spheres
  - Healthy neighborhoods

# Key Dates

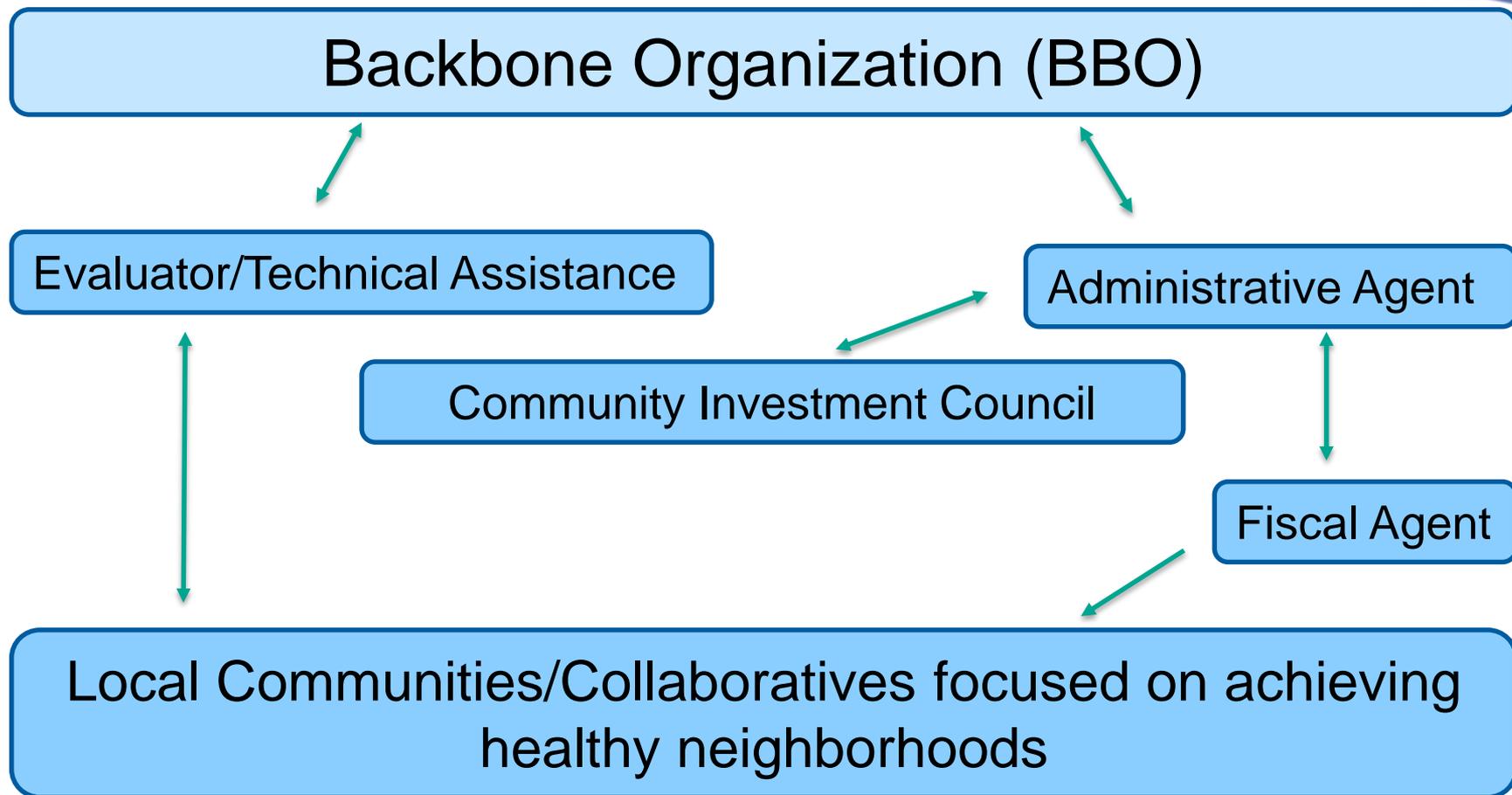
- ❖ April 19, 2018 1 PM - Healthy Neighborhoods Statewide Consortium  
DE Hospice Center, 100 Patriots Way, Milford, DE
- ❖ May 24, 2018 10 AM - Healthy Neighborhoods Statewide Consortium  
Carvel State Building, 3<sup>rd</sup> Floor, Wilmington, DE
- ❖ **June 12, 2018** **SIM Sustainability Development Workshop Summit**  
*Location and Time – TBD*
- ❖ June 21, 2018 10 AM - Healthy Neighborhoods Statewide Consortium  
Carvel State Building, 3<sup>rd</sup> Floor, Wilmington, DE

# Healthy Neighborhoods Statewide Consortium

## TIMELINE FOR HEALTHY NEIGHBORHOODS INITIATIVES



# EXAMPLE – Equitable Framework Model



# Backbone Organization (BBO)

- ❖ **Backbone Organization** may be comprised of a matrix of multiple entities carrying out all necessary functions or one entity.
- ❖ Accountable and responsible for oversight of all partnerships and initiatives.
  - May employ an Executive Committee comprised of Healthy Neighborhoods stakeholders representing organizations that may or may not be contributing financially.

# Necessary functions...

- ❖ **Administrative Agent** provides training, technical assistance and coaching to Local Councils/Task Forces to carry out local initiatives.
- ❖ **Evaluator** engages local stakeholders in ongoing process and outcome evaluation for the local initiatives to inform future initiatives and justify ongoing financial contributions. Also develops all evaluation reports.
- ❖ **Fiscal Agent** disburses grant funds to the Local Councils/Task Forces.

# LOCAL COMMUNITIES

- ❖ Existing coalitions and collaboratives. Some are solely focused on Healthy Neighborhoods while others may focus around maternal child health, behavioral health, housing, community revitalization, etc.
  - Technical assistance, training, and coaching would be provided to local communities to ensure initiatives are created, implemented, and evaluated to ensure good stewards of the investment.
  - There would be sufficient oversight to ensure funding is used per approved budget and outcomes are collected.

# Community Investment Council

- ❖ **Community Investment Council** is comprised of individuals/entities that have overall responsibility for managing their organization's strategies and programs related to community investment, corporate contributions, community and stakeholder relations, partnership development, and reputation management.
  - Council members can have say into what their funding is supporting to ensure continued buy-in and contributions

# Community Investment Council

- ❖ Concept: **“A Coalition of Willing Investors”** with the intention of creating collective impact with a special emphasis on supporting local projects and programs that address social determinates of health and promote health equity.
- ❖ These **investors** would include hospital systems, foundations, government agencies, banks, etc. that seek to make informed decisions about how best to direct their grants, loans and in-kind assistance to worthwhile community projects and programs.

# Community Investment Council

There have been numerous meetings over the last 18 months with representatives of approximately 30 public, nonprofit, and private sector organizations - including:

- Bankers;
- health care professionals;
- community development practitioners;
- CDFI leaders;
- university experts;
- elected officials;
- government representatives; and
- social service providers.

# List of typical attendees...

- Matt Parks, Discover Bank
- Jim Peffley, Cinnaire
- Brian Rahmer, Enterprise Community Partners
- Renee Roberts, TD Bank
- Tina Showalter, Housing Alliance Delaware
- Julane Miller-Armbrister, DCHI
- David Wilk, Johns Hopkins University CityLab
- Greg Wilson, NCRC
- University of Delaware
  - Steve Peuquet, Dan Rich, Maria Pippidis, Jane Vincent, Mimi Rayl, Roger Hesketh, and Jenn Fuqua
- Dave Buches, FHLBank Pittsburgh
- Stuart Comstock-Gay, DE Community Foundation
- Rysheema Dixon, Wilmington City Council
- Susan Frank, Cinnaire
- Marlena Gibson, DSHA
- Terri Hasson, WSFS Bank
- Ty Jones, United Way
- Trish Kelleher, NCALL
- Tizzy Lockman, PACE, Christina Cultural Arts Center

# Community Investment Council

From these meetings it became clear that we have good programs in Delaware that successfully assist local communities to organize themselves to develop revitalization plans, programs and projects.

We do, however, need to find ways to sustain and expand this assistance.

We are NOT very good at funding well-conceived and feasible projects and programs that come out of these local planning efforts.

# Community Investment Council

Our model for a Community Investment Council has been tried before in Delaware, and quite successfully.

It existed for about 10 years starting in the 1990s and was called the “Housing Capacity Building Program.” It was a collaboration between:

- ❖ Delaware State Housing Authority (DSHA),
- ❖ UD Center for Community Research & Service (CCRS)
- ❖ Delaware Community Investment Corporation  
(predecessor to Cinnaire).

# Key Functions of the Council . . .

Our proposed model would use a similar distributed organizational structure to carry out the following functions:

- ❖ Provide training, technical assistance and coaching to local councils and community-based planning groups.
- ❖ Facilitate and coordinate a brokering process that brings together potential investors and presents them with viable investment opportunities generated at the local level.
- ❖ Monitor and evaluate outcomes and impacts.

# Feel free to contact us...

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