

Specialty Surgical Hospital Fitting Out 12 Surgical Beds

Increasing Private Inpatient Rooms

Specialty Surgical Hospital

Approved 2018

- Focusing on short-stay scheduled surgical procedures
- All private rooms
- Most cost effective way for Beebe to add private inpatient rooms, operating room capacity
- Campus more conveniently located



\$152 million

- Located on 20 acres at Rehoboth Health Campus on Route 24, Rehoboth
- Does not increase # of licensed beds

Project Summary

- 12 short-stay private rooms
- \$3.2 million
- Will bring total private rooms at this site to 24
- Does not expand total square footage of approved construction
- With approval, fit out will occur simultaneously with previously approved 12 rooms, saving costs and reducing disruption if done once open
- Will not increase total number of licensed beds

Project Goals

- Increase # of private rooms for inpatients—
 - protects privacy
 - aids in reduction of infection
 - increases efficient use of facility, allows for higher occupancy
- Meet demand from growing population for convenient access
- Provide innovative surgical care purposely designed for efficient operations around the short-stay scheduled patient
- Group like-patients to enable better implementation of standardized protocols and procedures to improve outcomes and patient experience

Need of the Population

- Inpatient census 12.5% higher than in 2017
- Lowered Average Length of Stay by 7.8% since 2017
- Lowered 30-day readmissions to 9.9%
- Flattened ED growth to below population growth
- Observation patients increased by 33% since 2017
- Population growth still demands investment in inpatient care.
 - Beebe still serving patients in hospital rooms built more than 50 years ago.

Impact on Quality



Joint Commission Gold Seal of Approval

- Joint Replacement – Hip
- Joint Replacement – Knee
- Spine Surgery
- Stroke
- Heart Failure

Highest available rating for surgical outcomes for patients 65 and older

Impact on Quality

- Standardized operating and patient room design
 - consistent work flow for physicians and nurses
 - reducing variation in physical layout
 - Support consistent application of protocols
- Adequate patient room size
 - support bedside care
 - including family and caregivers who are important for patient engagement and healing

Impact on Quality

- Private Rooms
 - Protect patient privacy
 - Improve patient satisfaction with their experience
 - Reduce risk of infection inherent in dual occupancy rooms
- Focus on Stable Surgical Patients
 - standardized protocols for narrow cohort of patients
 - lowering complication risks
 - improving recovery times
 - expediting discharge processes
 - reducing length of stay

Impact on Cost

- No anticipated impact on charges for services
- Cost of fit out to be paid with existing funds, so no new debt
- Operating efficiency improved with focus on elective surgical patients and private rooms

Conformity to HRMP

- Beebe is an independent, not-for-profit community health system guided by charitable mission to encourage healthy living, prevent illness, and restore optimal health
- Accredited by Joint Commission
- Medicare and Medicaid provider
 - 75% of total patient care expenditures for Medicare and Medicaid beneficiaries
- Charity Care Policy for income up to 400% of Federal Poverty Level
 - 4.1% of total patient care expenditures
- Participant with DHIN; user of EMRs

Conformity to HRMP

- Programs focused on improving care outcomes and lowering unnecessary utilization and cost
 - Innovator in Care Coordination (since 2013)
 - First DE health system to participate in Medicare Shared Savings Program ACO (since 2014)
 - Participate in CMS Bundled Payment for Care Improvement (BPCI) (since 2015)
 - Advanced Care Clinic offers post-discharge coordination and follow up for those without PCP
 - Beebe C.A.R.E.s program offers comprehensive support for high utilizers of ED and Inpatient care
 - Actively working through eBrightHealth to significantly expansion of risk-bearing contracts with payers

Thank you

Questions?



Patient Room - Headwall