



Kyle Benoit MHA, FACHE
Executive Vice President &
Chief Operating Officer

October 14, 2026

Delaware Health Resources Board
1901 N. Dupont Highway
New Castle, DE 19720

Re: Notice of Intent to Submit Certificate of Public Review Application for Bayhealth Total Care Smyrna

Dear Members of the Delaware Health Resources Board:

On behalf of Bayhealth Medical Center, Inc., I am writing to notify the Delaware Health Resources Board of Bayhealth's intent to submit a Certificate of Public Review application for Bayhealth Total Care Smyrna, a comprehensive outpatient healthcare campus designed to expand access to emergency, urgent, surgical, and diagnostic services in northern Kent County.

The project will relocate and expand Bayhealth's existing freestanding emergency department on Carter Road into an approximately 24-space Hybrid Emergency Department/Urgent Care based on the successful Bayhealth Total Care model in Sussex County. The new facility will be located at the northwest corner of Route 13 and Duck Creek Road. The campus will also include an Ambulatory Surgery Center with four initial operating rooms, together with imaging, laboratory, and related diagnostic services, creating an integrated outpatient destination with capacity for future healthcare services.

Bayhealth Total Care Smyrna supports Bayhealth's commitment to improving access, affordability, convenience, care delivery efficiency, and patient experience while meeting the growing needs of Smyrna and the surrounding region. Bayhealth anticipates filing its application after completing project planning and design and looks forward to working collaboratively with the Board throughout the review process. Thank you for your consideration; please contact me if additional information is needed.

Sincerely,

Kyle Benoit
Executive Vice President, Chief Operating Officer



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Executive Vice President &
Chief Operating Officer

Bayhealth Proposed Integrated Healthcare Facility in Smyrna

Bayhealth proposes to develop an integrated healthcare facility in Smyrna, Delaware, to expand local access to emergency, urgent, observation, surgical, diagnostic, and specialty care. As part of the project, Bayhealth will relocate and expand its existing freestanding emergency department from Carter Road. The new facility will be located at the northwest corner of Route 13 and Duck Creek Road. The facility will extend Bayhealth's Total Care model, which combines emergency and urgent care access with a coordinated clinical assessment process designed to direct each patient to the setting most appropriate for the patient's condition.

The proposed facility will include emergency, urgent, and observation services; an ambulatory surgery center with four operating rooms; advanced diagnostic imaging; laboratory services; and a multispecialty clinic offering primary care, heart and vascular care, orthopedics, and surgical specialties. Co-locating these services will allow patients to receive clinical assessment, diagnostic testing, treatment, observation, specialty referral, and follow-up within a connected care setting. This approach is intended to reduce the need to travel among multiple locations and provide access to essential healthcare services closer to home.

The estimated capital expenditure for the urgent care/emergency department and ambulatory surgery center components is \$52.6 million, including associated construction and equipment costs. Construction of these components is anticipated to be completed in December 2028.

The proposal represents a strategic expansion of Bayhealth's established Total Care model and applies a patient-centered approach to meeting the healthcare needs of Smyrna and the surrounding region. Based on Bayhealth's experience, the model is designed to support timely assessment, guide patients to the clinically appropriate care setting, and help avoid unnecessary utilization of higher-cost services. Extending this approach to Smyrna will broaden local access, support efficient use of healthcare resources, and improve coordination among emergency, diagnostic, surgical, primary, and specialty care providers. The proposed facility advances the Delaware Healthcare Resources Board's guiding principles by expanding access to essential services, supporting quality through clinically appropriate care delivery, promoting cost-effective use of healthcare resources, and improving coordination across care settings. For these reasons, Bayhealth respectfully submits that the project merits favorable consideration under the Certificate of Public Review process.



**NOTICE OF INTENT
(CERTIFICATE OF PUBLIC REVIEW)**

1. Name of Applicant: Bayhealth Medical Center
2. Address: 640 South State Street, Dover DE 19901
3. Telephone: (302) 744 – 7030 Fax: (302) 744 – 7181
4. Person to Contact: Kyle Benoit, Executive Vice President, Chief Operating Officer
5. Type of Ownership:

() Public

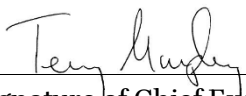
() Proprietary (Individual)

(X) Private Non-profit

() Proprietary (Partnership)

() Proprietary (Corporation)
6. Anticipated Date of Filing Application: January 2027
7. Estimated Capital Expenditure: \$52,600,000
8. Please attach a brief Narrative (one page or less if possible) which describes the project.
9. STATEMENT OF CERTIFICATION:

The statements and information provided herein are true and correct to the best of my knowledge and belief.



Signature of Chief Executive Officer

10/ 14/2026

Date