ChristianaCare®

April 30, 2026

Delaware Health Care Commission
Delaware Health Resources Board
Herman M. Holloway Sr. Health and Social Services Campus
1901 North Dupont Highway
Main Administration Building, First Floor
New Castle, DE 19720

Dear Delaware Health Care Commission:

Attached please find the Notice of Intent to file a Certificate of Public Review application for the development of a ChristianaCare health campus with co-located Health Center and Neighborhood Hospital in Camden, Kent County, Delaware. The broader scope of this project is detailed in the attached narrative. If you have any questions concerning this Notice of Intent, please contact Richa Leitzell at 317-777-3420.

Sincerely,

Richa Leitzell, MHA
Senior Strategy Partner
Strategy & Planning
ChristianaCare

NOTICE OF INTENT
CERTIFICATE OF PUBLIC REVIEW

1. Name of Applicant: Christiana Care Health System

2. Address: 4000 Nexus Drive, Suite NW2-100, Wilmington, DE 19803

3. Telephone: (317) 777-3420; Email: Richa.Leitzell@christianacare.org

4. Person to Contact:
   Richa Leitzell
   Strategy & Planning
   ChristianaCare

5. Type of Ownership:

   ( ) Public

   (X) Private Non-profit

   ( ) Proprietary (Individual)

   ( ) Proprietary (Partnership)

   (X) Proprietary (Corporation)

6. Anticipated Date of Filing Application: May 2026

7. Estimated Capital Expenditure: $58.1M

8. Please attach a brief Narrative (one page or less if possible) which describes the project. *Please see attached Appendix A.*

9. STATEMENT OF CERTIFICATION:

   The statements and information provided herein are true and correct to the best of my knowledge and belief.

Janice E. Nevin MD

Janice E. Nevin, MD, MPH – President and CEO, ChristianaCare

4/30/26
Date

Appendix A

Project Narrative

ChristianaCare Health System ("ChristianaCare") is driven by a mission to serve our neighbors and improve the health of every Delawarean. Guided by that mission, ChristianaCare respectfully submits this Notice of Intent to the Delaware Health Resources Board to advance plans for a new health campus in Camden, Delaware.

Kent County, and Camden in particular, faces significant challenges in accessing care. The area is a federally designated Medically Underserved Area. Population growth continues to outpace the availability of primary, specialty and emergency services. By 2030, Kent County's population is expected to grow by 5 percent, and residents aged 65 and older will increase by 16 percent. By 2034, demand for primary and specialty visits in southern Delaware is projected to rise by 21 percent and emergency visits by 13 percent. At the same time, the provider shortage continues to worsen. These factors create clear and urgent gaps in access to essential care.

ChristianaCare intends to meet that need by building a comprehensive health campus in Camden. This innovative campus will include a Health Center and a Neighborhood Hospital located together in a single facility to meet the needs of the community. This integrated approach will give residents convenient access to primary care, specialty care, behavioral health services and other outpatient care, supported by eight emergency department beds and eight inpatient beds for short-stay and community-based hospitalization.

This new campus will deliver coordinated, high-quality care close to home and strengthen the medical infrastructure for one of Delaware's fastest growing regions. It will also connect residents to ChristianaCare's broader network and advanced specialty care at regional hospitals.

The Camden campus will total approximately 38,000 square feet. This will be a fully branded ChristianaCare campus and we are partnering with Emerus Holdings with respect to the neighborhood hospital component. The estimated cost for Camden campus is $58.1 million. This investment reflects our long-term commitment to bringing accessible, equitable care to the communities we serve.