



**Delaware Health Care Commission (DHCC) Meeting  
December 4, 2025  
9:00 a.m. - 11:00 a.m.**

**Meeting Attendance and Minutes**

**Commission Members Present In-Person:** Dr. Neil Hockstein (Chair), Dr. Stephanie Traynor (DSCYF), Cheri Doyle, Dr. Kathy Matt, Dr. Jan Lee, and Nick Moriello

**Commission Members Attending Virtually:** Mike Quaranta, Dr. John Powell, Insurance Commissioner Trinidad Navarro (DOI), Kylie Taylor-Roberts (DOF), and Secretary Christen Linke Young (DHSS)

**Meeting Facilitator:** Dr. Neil Hockstein

**Health Care Commission Staff:** Elisabeth Massa (Executive Director), Latoya Wright (Manager of Statistics and Research), Colleen Cunningham (Social Services Senior Administrator), and Kaitlyn Arthur (Public Health Administrator I)

**Anchor Location:**

Department of Health and Human Services (DHSS)  
Herman M. Holloway Sr. Health and Social Services Campus  
Main Building, Conference Room 2  
1901 N. DuPont Highway  
New Castle, DE 19720

**CALL TO ORDER**

Dr. Neil Hockstein called the meeting to order at approximately 9:03 a.m.

**BOARD BUSINESS**

**ACTION ITEM: Approve October 2, 2025, Meeting Minutes**

Dr. Hockstein asked the commissioners if there were any objections to the draft October 2, 2025, minutes. Hearing none, he asked for a motion to approve. Dr. Kathy Matt made a motion to approve, Mr. Nick Moriello seconded the vote. No objections were made, and the commissioners approved the minutes. The minutes are available on the [DHCC website](#).

### **ACTION ITEM: Approve November 7, 2025, DHCC Retreat Minutes**

Dr. Hockstein asked the commissioners if there were any objections to the draft Retreat meeting minutes. Hearing none, he asked for a motion to approve. Dr. Jan Lee made a motion to approve, and Mr. Nick Moriello seconded the vote. No objections were made, and the commissioners approved the Retreat minutes. The minutes are available on the [DHCC website](#).

### **DHCC Retreat Recap**

Dr. Hockstein provided a recap of the Retreat as follows:

#### Access Action Items:

- SB122 was passed through legislation to capture workforce data through surveys.
- Continue work with the Preceptor Roundtable to address barriers to clinical slots.
- Development of clinical training cohorts linked to hiring pipelines.
- Through the DHCC Health Workforce Subcommittee, creation of shared simulation labs and joint training spaces.
- Expansion of scholarships and loan repayment programs.
- Expansion of the Mini Medical School, with emphasis in Sussex County.

#### Quality Action Items:

- Evaluate options for Value Based Care/AHEAD model.
- Promote psychological safety in healthcare settings.

#### Cost Action Items:

- Development of a comprehensive data strategy.
- Transition CostAware from a consumer facing to policy facing tool. Dr. Jan Lee confirms the team is ready and a great opportunity to leverage 90/10 Medicaid match federal funding.
- Evaluation of the Health Resources Board to include streamlining the approval process and maintain oversight and integrity.

#### Provider Well-Being Action Items:

- Engagement of human resource managers for employer healthcare purchasing education.
- Development of comprehensive provider credentialing reform recommendations, which is already in progress.
- Associated with the Rural Health Transformation Program (RHTP) is the development of legislative proposals for top-of-license practice across professions and is expected in the next legislative session.
- Promote interoperable electronic health record systems across the state to reduce manual work and fragmentation.

## **Rural Health Transformation Program (RHTP) Application Update**

Dr. Hockstein provided an overview of the goals in the RHTP, to be accomplished through expansion of existing programs and development of new programs. Award notification is expected by December 31, 2025. In the interim, requests for proposals (RFPs) are being drafted by stakeholders in DHSS and the Governor's Office for anticipated sub-awards. Dr. Traynor inquired about the review process. Dr. Hockstein stated a portion of the funding goes directly to the state agencies, and some will be sole sourced which requires an RFP. The State of Delaware has an RFP review process in place. However, Dr. Hockstein noted the medical school will proceed with an RFP. He also noted that there are restrictions in place regarding federal funding, such as 100 million dollars of formula funding per year, for five years, is written into the law. Competitive funding is subject to clawback and reallocation, emphasizing the importance of follow-through on all projects. Dr. Hockstein also noted provider payments are restricted to 15%. He emphasized the importance of developing sustainable systems that will last beyond the five-year term.

In response to Dr. Kathy Matt's question about the infrastructure to support the RFTP, Dr. Hockstein stated the Division of Public Health (DPH) is leading the effort on oversight and coordination of the different projects and mentioned that there will be RFPs related to the workforce. He encouraged the DHCC facilitate as a subject matter expert (SME). Secretary Christen Linke Young confirmed the establishment of an oversight committee within the DPH, with trackers and dashboard development already in progress. Mr. Mike Quaranta noted the possibility of the federal workforce development funding being moved to the Department of Labor and suggested partnering with Ms. Joanna Staib and other Workforce Development Board members to design and execute the workforce related action items.

## **2026 DHCC Planning**

Dr. Hockstein provided an overview of the DHCC programs, apart from the Diamond State Hospital Cost Review Board while still under litigation. He requested the DHCC Health Workforce Subcommittee provide an outline of their 2026 goals. With quorum issues on the Health Resources Board, Mr. Tim Gibbs has joined as a board member. Legislation surrounding the DIDER board composition is expected in the short-term. Dr. Hockstein noted increased access to loan repayment funds through the RHTP and the potential to increase the administration workforce. The Primary Care Reform Collaborative will meet in the first quarter of 2026 to evaluate opportunities for value-based care through federal programs.

Mr. Moriello inquired about previous procedure surrounding Commission recommendations for deployment of loan repayment funds. Ms. Elisabeth Massa noted confidentiality concerns for the applicants and awardees. She informed the Commission that for the past three years of State Loan Repayment Program (SLRP) grant cycle, the federal program has not required match dollars, however the next SLRP grant cycle will require employer match funding.

## **2026 Meeting Schedule**

Dr. Hockstein presented the proposed calendar year 2026 Commission meeting schedule, including a tentative Retreat to be held in the second week of September. There were no objections to the proposed meeting schedule.

## **PUBLIC COMMENT**

Mr. Moriello reminded everyone that December is HIV/AIDS awareness month, and red is the color of support.

## **ADJOURN**

Dr. Hockstein asked for a motion to adjourn. Dr. Matt made a motion, seconded by Mr. Moriello. All commissioners were in favor, and the meeting adjourned.

The DHCC December meeting presentations are available on the [DHCC website](#).

## **PUBLIC ATTENDEES**

### **In-Person:**

Alexa Scoglietti	DHSS
Zaire Blackwell	Delaware State University

### **Virtual:**

Susan Jennette	DOI
Christina Bryan	DHA
Jules Villecco	DHA
Delaney McGonegal	Mid-Atlantic Association of Community Health Centers
Christina Haas	DOI
Cristine Vogel	DOI
Chris Fraser	Westside Family Healthcare
Maggie Norris-Bent	Westside Family Healthcare
Lisa Gruss	Medical Society of Delaware
Lori Ann Rhoads	Medical Society of Delaware
Mark Thompson	Medical Society of Delaware
Cristine Vogel	DOI
Christina Miller	DOI
Susan Jennette	DOI
James Berryhill	DHSS
Kristin Dwyer	Nemours
Nora Hoban	Mid-Atlantic Association of Community Health Centers
Stephanie Hartos	DHR
Krishna Upadhyia	DHSS
Wayne Smith	
Pamela Gardner	Delaware Health Sciences Alliance
Sean Dwyer	
Richar Shah	United Medical LLC
Bria Greenlee	